



Presented by
Julie Brisebois, Mayor and
Pierre Matuszewski, Councillor

2024

BUDGET

December 11, 2023

Strategic Vision 2021-2025



MISSION ⇒ Building on our natural and architectural heritage, and supported by our civic involvement, Senneville seeks to provide a respectful and safe community life to its citizens, through transparent and accountable management.

1

HERITAGE

PROTECT OUR
LANDSCAPE AND
BUILT HERITAGE

2

ENVIRONMENT

PROTECT OUR ECO-
TERRITORY AND
UPGRADE OUR
INFRASTRUCTURE

3

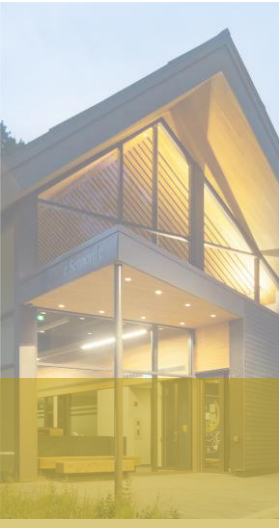
COMMUNITY LIFE

PROMOTE
INCLUSIVITY AND
PARTICIPATION BY
ALL CITIZENS

4

MOBILITY

PROVIDE A SAFE
ROAD NETWORK
AND INCREASE
PUBLIC TRANSIT
SERVICES



Setting the Context



CPI - QUEBEC 4.2% - OCTOBER 2023



MARKET VOLATILITY



REAL ESTATE DEVELOPMENT AND PERMIT APPLICATIONS INCREASE



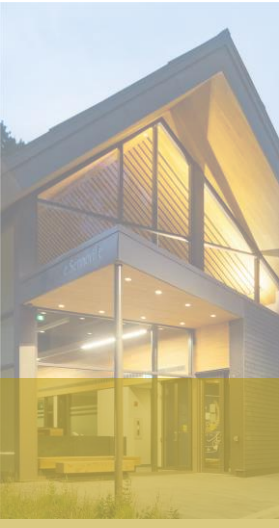
SIGNIFICANT INCREASE IN INPUT COSTS



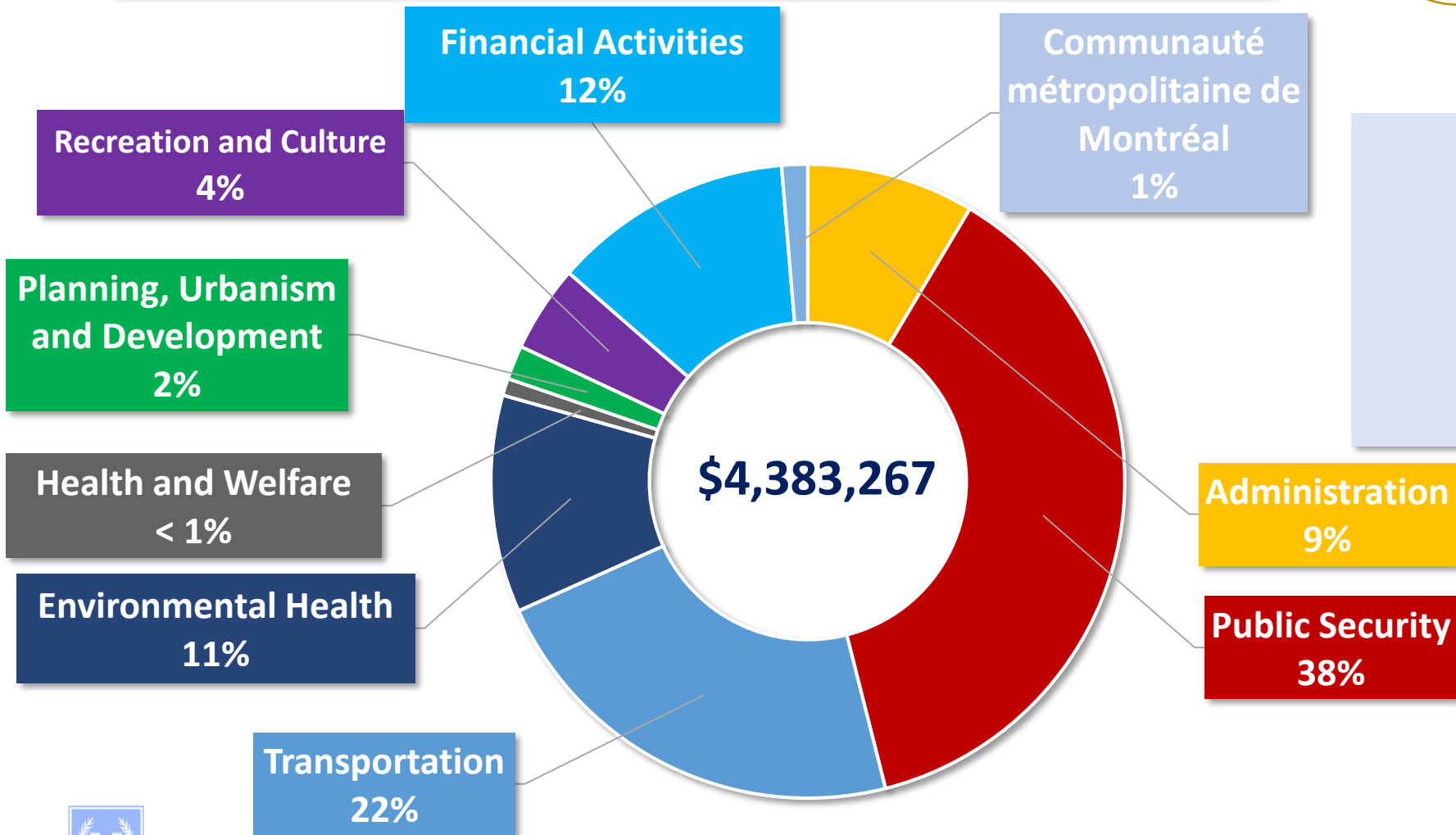
MAINTAINING FINANCIAL CAPACITY TO FINANCE FUTURE PROJECTS



PURSUIT OF PLANNED INVESTMENT PROJECTS



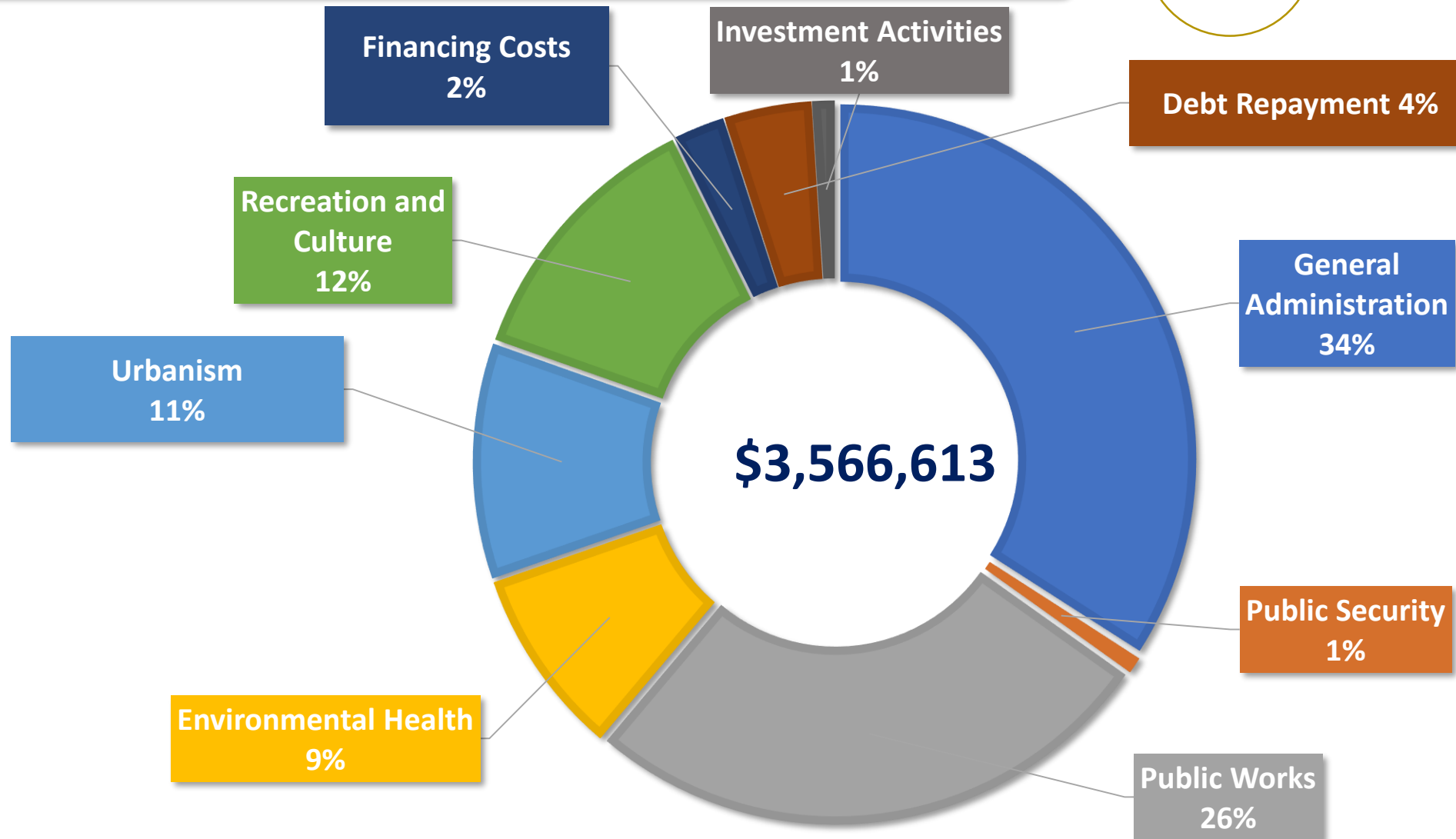
Share of Montreal Agglomeration and Communauté Métropolitaine de Montréal Expenses



| | | |
|------|-------------|--------|
| 2024 | \$4,383,267 | 4.63% |
| 2023 | \$4,189,295 | 13.18% |
| 2022 | \$3,701,393 | 10.12% |



Local Expenditures by Service



Local vs Share* Budget



2024

| | | Local Budget | Share* budget | TOTAL |
|-------------------|----------|--------------|---------------|-------------|
| Total expenses | 2024 | \$3,566,613 | \$4,383,267 | \$7,949,880 |
| | 2023 | \$3,340,936 | \$4,189,295 | \$7,530,231 |
| | Increase | 6.75% | 4.63% | 5.57% |
| % of total budget | | 45% | 55% | |

2023

| | | Local budget | Share* budget | TOTAL |
|-------------------|----------|--------------|---------------|-------------|
| Total expenses | 2023 | \$3,340,936 | \$4,189,295 | \$7,530,231 |
| | 2022 | 3,251,352 | \$3,701,393 | \$6,952,745 |
| | Increase | 2.77% | 13.18% | 8.93% |
| % of total budget | | 44% | 56% | |



* Includes MMC's share

2024 Budget

Local Expenditures by Service



| | 2023 | 2024 | \$ | % |
|--|--------------------|--------------------|------------------|-------------|
| General administration | \$1 083,860 | \$1,215,784 | \$131,924 | 12.2% |
| Public security | \$24,550 | \$26,550 | \$2,000 | 8.1% |
| Public work | \$883,703 | \$938,367 | \$54,664 | 6.2% |
| Environmental health | \$346,502 | \$305,315 | \$(41,187) | -11.9% |
| Urban planning, economic development, social housing and health | \$361,280 | \$382,183 | \$20,903 | 5.8% |
| Recreation and culture | \$410,934 | \$437,781 | \$26,847 | 6.5% |
| TOTAL OPERATION | \$3,110,829 | \$3,305,980 | \$195,151 | 6.3% |



Local Expenditures by Service (continued)



| | 2023 | 2024 | \$ | % |
|------------------------|--------------------|--------------------|------------------|--------------|
| TOTAL OPERATION | \$3,110,829 | \$3,305,980 | \$195,151 | 6.3% |
| Financing cost | \$88,401 | \$83,633 | \$(4,768) | -5.4% |
| Debt reimbursement | \$141,706 | \$142,000 | \$294 | 0.2% |
| Investment activities | \$0 | \$35,000 | \$35,000 | 100% |
| TOTAL | \$3,340,936 | \$3,566,613 | \$225,677 | 6.75% |
| Use of surplus | \$235,000 | \$235,000 | \$0 | 0% |



Explanations of Significant Variations in Operating Expenses (+195K / 6.3%)



GENERAL ADMINISTRATION (+ 132K / 12.2%)

- Increase in employees' salaries
- Increase in professional fees
- Upgrade of IT department equipment

PUBLIC WORKS (+ 55K / 6.2%)

- Increase in employees' salaries
- Increase in road maintenance costs
- Increase in snow removal contract



Explanations of Significant Variations in Operating Expenses (+195K / 6.3%) (continued)



ENVIRONMENTAL HEALTH (- 41K / 11.9%)

- Septic tank emptying - no emptying in 2024
- Increase in various collection contracts

URBANISM (+ 21K / 5.8%)

- Increase in employees' salaries and creation of a student job

RECREATION (+ 27K / 6.5%)

- Increase in employees' salaries



History - Municipal Employees

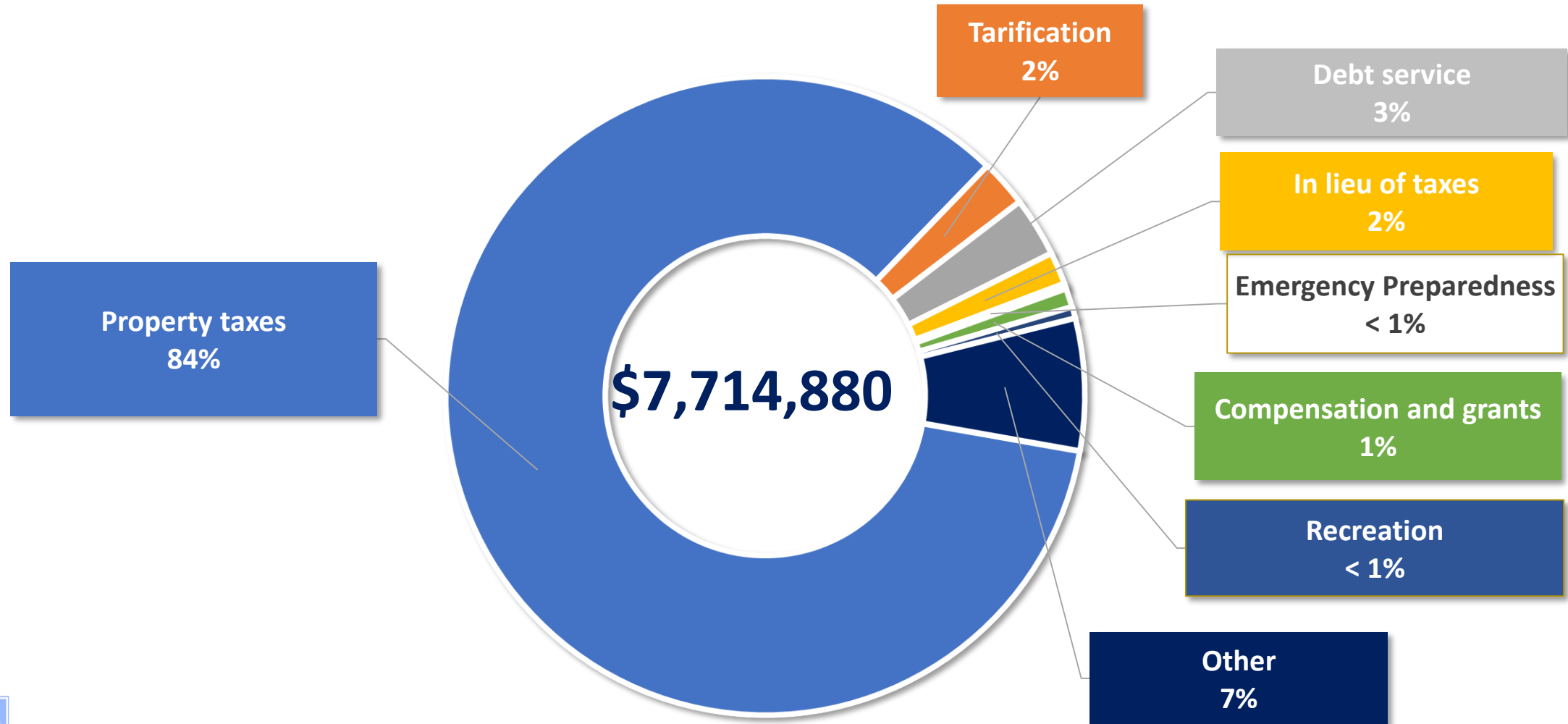


| | 2020 | 2021 | 2022 | 2023 | 2024 |
|----------------------------------|-----------|-----------|-----------|-----------|-----------|
| ADMINISTRATION | 9 | 9 | 10 | 10 | 11 |
| PUBLIC WORKS | 5 | 5 | 4 | 4 | 4 |
| TOTAL PERMANENT EMPLOYEES | 14 | 14 | 14 | 14 | 15 |

| | 2020 | 2021 | 2022 | 2023 | 2024 |
|---------------------------|-----------|-----------|-----------|-----------|-----------|
| TOTAL STUDENT JOBS | 15 | 16 | 18 | 18 | 18 |



Distribution of Revenues 2024



Revenues



| | 2023 | 2024 | Gap \$ | Gap % |
|--|--------------------|--------------------|------------------|--------------|
| Property taxes | \$6,194,365 | \$6,514,953 | \$320,588 | 5.18% |
| User fees & debts | \$411,686 | \$419,225 | \$7,539 | 1.8% |
| Payments in lieu of taxes (governments) | \$147,015 | \$127,015 | \$(20,000) | -13.6% |
| Transfers | \$75,765 | \$93,127 | \$17,363 | 22.9% |
| Other revenues | \$466,400 | \$560,560 | \$94,160 | 20.2% |
| TOTAL | \$7,295,231 | \$7,714,880 | \$419,649 | 5.75% |

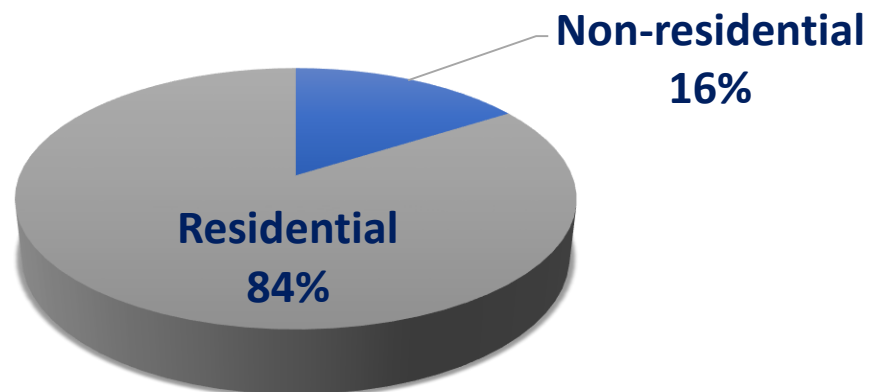


Breakdown of Residential and Non-Residential Assessment and Tax Revenues for 2024

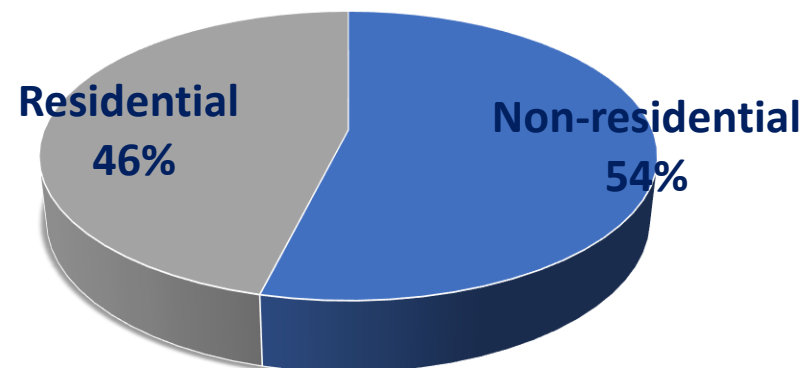


| | 2023 | 2024 | \$ | % |
|--------------------------------|--------------------|--------------------|------------------|--------------|
| Residential property taxes | \$2,858,121 | \$3,016,838 | \$158,717 | 5.55% |
| Non-residential property taxes | \$3,336,244 | \$3,498,115 | \$161,871 | 4.85% |
| TOTAL | \$6,194,365 | \$6,514,953 | \$320,588 | 5.18% |

Distribution of the evaluation



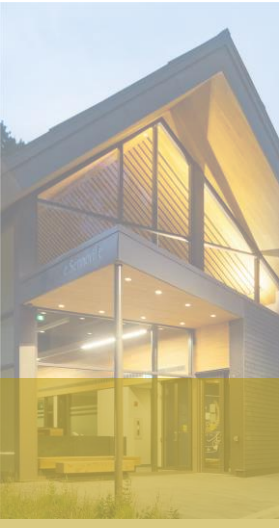
Distribution of tax revenues



Summary of Transfer Taxes



| | Budget | Actual cost | Houses | Vacant lots |
|---------------|-----------|-------------|--------|-------------|
| 2017 | \$140,000 | \$384,537 | 30 | 0 |
| 2018 | \$150,000 | \$151,208 | 13 | 10 |
| 2019 | \$150,000 | \$117,476 | 12 | 5 |
| 2020 | \$150,000 | \$390,934 | 19 | 14 |
| 2021 | \$150,000 | \$582,682 | 21 | 13 |
| 2022 | \$200,000 | \$1,033,853 | 7 | 22 |
| 2023 (budget) | \$300,000 | \$381,205 | 13 | 6 |
| 2024 (budget) | \$300,000 | - | - | - |



Property Taxes, Tarification and Debts



| Property taxes | By-law | / \$100 | 2020 | 2021 | 2022 | 2023 | 2024 |
|-------------------------------|------------------|---------|---------|---------|---------|---------|---------|
| Residential property | | | 0.6812 | 0.6737 | 0.6737 | 0.4532 | 0.4800 |
| Non-residential property | | | 3.6410 | 3.6009 | 3.6009 | 2.9376 | 3.1115 |
| Serviced vacant lots | | | 1.3623 | 1.3473 | 1.3473 | 0.9064 | 0.9600 |
| Tarification and debts | | | | | | | |
| Water services | | \$ | 275 | 215 | 215 | 226 | 275 |
| Pool services | | \$ | 115 | 100 | 100 | 150 | 150 |
| North aqueduct services | Res.2016-10-1892 | \$ | 162 | 163 | 163 | 163 | 163 |
| Sewer debt | R. 420 | \$ | 224 | 226 | 227 | 252 | 202 |
| Extension debt | R. 455 | \$ | 16,512 | 15,744 | 17,382 | 17,284 | 17,233 |
| South aqueduct debt | R. 416 | / \$100 | 0.01210 | 0.01242 | 0.01676 | 0.01431 | 0.01405 |
| Rehabilitation watermain debt | R. 474 | / \$100 | - | 0.00155 | 0.00406 | 0.00284 | 0.00284 |
| Assets debt | R. 465 | / \$100 | 0.02025 | 0.02025 | 0.02025 | 0.01365 | 0.01324 |



Examples (Taxes, Fees and Residential Debt)



| Property Assessment Roll | | | Tax account | | Variation 2023/2022 | Property tax 2024 | Pricing and debts 2024 | Tax account | Variation 2024/2023 | | Average variation 2022/2024 |
|--------------------------|-------------|-----|-------------|----------|---------------------|-------------------|------------------------|-------------|---------------------|------|-----------------------------|
| 2020-2022 | 2023-2025 | Gap | 2022 | 2023 | % | / 100 \$ | \$ | 2024 | \$ | % | % |
| \$583,400 | \$904,300 | 55% | \$4,385 | \$4,603 | 5.0% | \$4,341 | \$547 | \$4,888 | \$285 | 6.2% | 5.6% |
| \$848,700 | \$1,315,500 | 55% | \$6,381 | \$6,743 | 5.7% | \$6,314 | \$821 | \$7,136 | \$393 | 5.8% | 5.8% |
| \$1,072,300 | \$1,351,100 | 26% | \$7,441 | \$6,308 | -15.2% | \$6,485 | \$179 | \$6,664 | \$356 | 5.6% | - 4.8% |
| \$1,115,000 | \$1,650,200 | 48% | \$8,243 | \$8,568 | 3.9% | \$7,921 | \$1,077 | \$8,998 | \$430 | 5.0% | 4.5% |
| \$1,388,100 | \$2,151,600 | 55% | \$10,237 | \$10,790 | 5.4% | \$10,328 | \$1,073 | \$11,401 | \$611 | 5.7% | 5.5% |
| \$2,581,100 | \$3,123,100 | 21% | \$18,979 | \$15,718 | -17.2% | \$14,991 | \$1,641 | \$16,632 | \$914 | 5.8% | - 5.7% |
| \$4,131,100 | \$5,325,800 | 29% | \$28,668 | \$24,863 | -13.3% | \$25,564 | \$705 | \$26,269 | \$1,406 | 5.7% | - 3.8% |
| \$4,554,800 | \$6,000,000 | 32% | \$32,871 | \$29,416 | -10.5% | \$28,800 | \$2,233 | \$31,033 | \$1,617 | 5.5% | - 2.5% |
| \$4,748,000 | \$6,767,500 | 43% | \$33,054 | \$31,594 | -4.4% | \$32,484 | \$1,046 | \$33,530 | \$1,936 | 6.1% | 0.9% |



2024 Tax Bill Example - Average House



| | 2022 | 2023 | 2024 |
|---|----------------|----------------|----------------|
| Average single-family residence (+ 47.4% and +1.3%) | \$894,035 | \$1,317,988 | \$1,335,076 |
| General property taxes | \$6,023 | \$5,973 | \$6,408 |
| Services | | | |
| - Water | \$215 | \$226 | \$275 |
| - Pool | \$100 | \$150 | \$150 |
| Total of services | \$315 | \$376 | \$425 |
| Debt services | | | |
| South aqueduct debt | \$150 | \$189 | \$188 |
| Rehabilitation watermain debt south aqueduct | \$36 | \$37 | \$38 |
| Fixed assets debt | \$181 | \$180 | \$177 |
| Subtotal debt services | \$367 | \$406 | \$403 |
| TOTAL | \$6,705 | \$6,755 | \$7,236 |

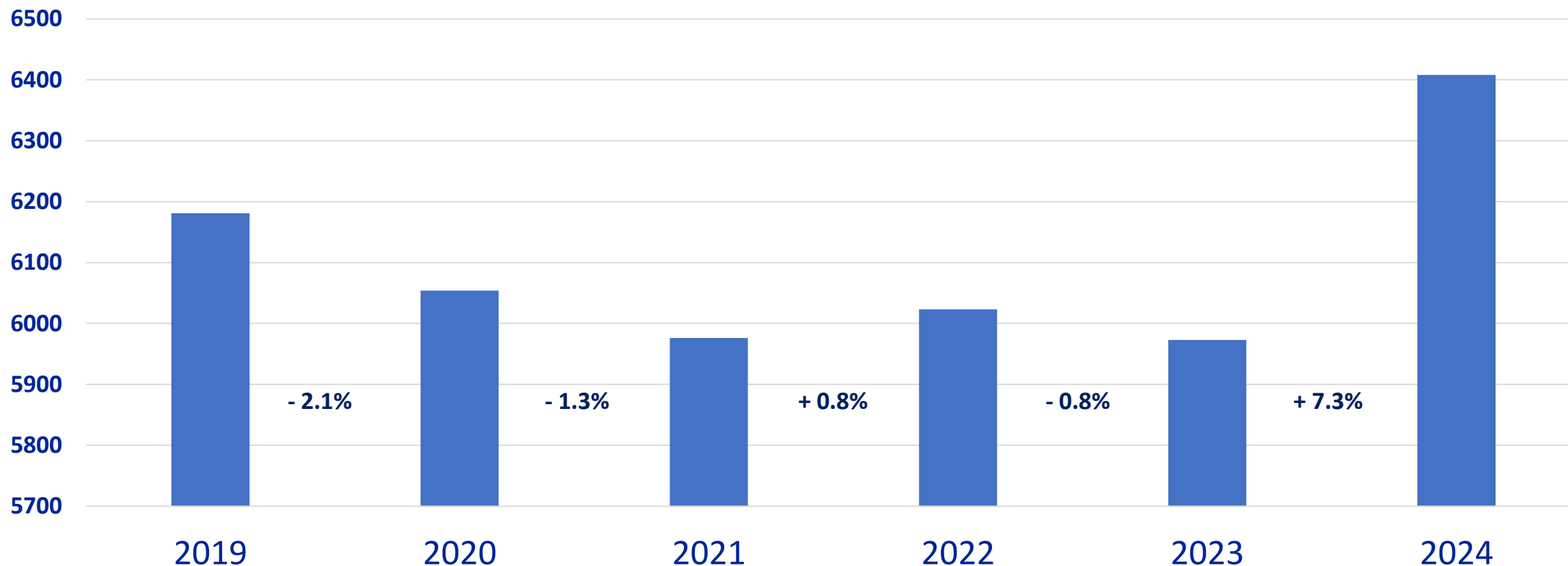
Increase in the average house's tax bill: \$481 (2024 vs 2023)
\$50 (2023 vs 2022)



General Property Tax Evolution – Average House



General property tax- Average house



* Excluding fees and debt service

2024 Budget





20
24

THREE-YEAR CAPITAL PROGRAM

2024 ♦ 2025 ♦ 2026

BUDGET



PROJECTS IN LINE WITH THE COUNCIL'S ORIENTATIONS

INVESTMENT INTENTION SUBJECT TO GRANT AND COUNCIL
APPROVAL

RESULT OF COMPLIANCE OBLIGATIONS WITH PROVINCIAL
REGULATIONS



Projects – Infrastructures



- 2024**
- Conversion of the Town Hall into an emergency center (stand-alone generator to maintain emergency operations)
 - Rehabilitation of grey cast-iron water mains and drainage repairs in watershed #4 (phase #1 and phase #2) - Sector: 35 Pacific Avenue to McKenzie Avenue, 4 McKenzie Avenue to Pacific Avenue, McKenzie Avenue to 26 Senneville Road - preparatory stages
 - Shoreline stabilization, repair of storm drain, development of riparian buffer strip, repair of lot at 282 Senneville Road
 - Redevelopment of Pacific Avenue/Sainte-Anne Street/ Anciens-Combattants Road intersections in collaboration with the municipality of Sainte-Anne-de-Bellevue
 - Conversion of 53 Senneville Road - studies, concepts, funding request
 - Purchase of roadway equipment



Projects – Infrastructures (continued)



- 2025**
- Rehabilitation of grey cast-iron water mains and drainage repairs in catchment area #4 (phase #1 and phase #2) - Sector: 35 Pacific Avenue to McKenzie Avenue, 4 McKenzie Avenue to Pacific Avenue, McKenzie Avenue to 26 Senneville Road
 - 2.7-kilometre looping of the water supply system on Senneville Road (between 157 Senneville Road and Phillips Avenue), allowing for the addition of fire protection, network redundancy and the replacement of culverts and ditches.
 - Creation of bicycle shoulders on Senneville Road
 - Conversion of 53 Senneville Road



Projects – Environment



- 2024**
- Ecoterritory Forest Conservation
 - Tree Planting

- 2025**
- Ecoterritory Forest Conservation
 - Tree Planting

Projects – Mobility



- 2024**
- Traffic study and implementation of mitigation measures



Projects – Parks and Green Spaces



- 2024**
 - **Souvenir Park - Shoreline Naturalization**
 - Development of the shoreline
 - Park Development
 - **Senneville Park**
 - Restoration of playground
 - Pool equipment upgrades
 - **Path - Grand Parc de l'Ouest (studies and preliminary project)**
 - **George McLeish Community Centre**
 - Universal access door and smart access
- 2025**
 - **Development of SSLP trails (layout, planting, etc.)**
 - **Souvenir Park (project follow-up)**
 - Shoreline strip development
 - Park development
 - **Path - Grand Parc de l'Ouest (studies and preliminary project)**



Three-Year Capital Program



| Nature | 2024 | 2025 | 2026 |
|------------------------|--------------------|---------------------|-----------------|
| Infrastructures | \$1,547,085 | \$10,083,576 | - |
| Environment | \$275,000 | \$25,000 | \$50,000 |
| Parks and green spaces | \$937,306 | \$175,000 | - |
| Mobility | \$25,000 | - | - |
| TOTAL | \$2,784,391 | \$10,283,576 | \$50,000 |



Source of Funding



| Source | 2024 | 2025 | 2026 |
|---|------------------|--------------------|----------|
| Gasoline and Quebec Contribution Tax (TECQ) | \$206,255 | - | - |
| Municipal Water Infrastructure Program (Primeau) | - | \$596,928 | - |
| Natural Infrastructure Fund (NIF) | \$351,391 | - | - |
| Urban Planning and Mobility Department (Montreal) | - | \$1,272,532 | - |
| Other grants | \$75,000 | \$600 000 | - |
| Subtotal grants | \$632,646 | \$2,469,460 | - |



Source of Funding (continued)



| Source | 2024 | 2025 | 2026 |
|---------------------|--------------------|---------------------|-----------------|
| Subtotal grants | \$632,646 | \$2,469,460 | - |
| Working capital | \$626,378 | - | - |
| Allocated surplus | \$1,132,717 | - | - |
| Unallocated surplus | \$157,650 | \$200,000 | \$50,000 |
| Long-term loan | \$200,000 | \$7,614,116 | - |
| Investment transfer | \$35,000 | - | - |
| TOTAL | \$2,784,391 | \$10,283,576 | \$50,000 |



Summary of Surplus and Restricted Funds



| | 2023 | Usage | 2024 |
|------------------------------|--------------------|--------------------|--------------------|
| Working capital | \$1,000,000 | | |
| CWP – Infrastructures | | \$225,723 | |
| CWP – Parks and green spaces | | <u>\$400,655</u> | \$373,622 |
| Allocated surplus | \$1,437,709 | | |
| CWP – Infrastructures | | \$535,816 | |
| CWP – Environment | | \$255,250 | |
| CWP – Parks and green spaces | | \$316,651 | |
| CWP – Mobility | | <u>\$25,000</u> | \$304,992 |
| Unallocated surplus | \$963,341 | | |
| CWP – Infrastructure | | \$25,000 | |
| CWP – Environment | | \$19,750 | |
| CWP – Parks and green spaces | | \$112,900 | |
| 2024 Budget | | <u>\$235,000</u> | \$570,691 |
| Estimated total | \$3,401,050 | \$2,151,745 | \$1,249,305 |

2024 Budget





THANK YOU



**20
24**

BUDGET